

# LINCOLN PUBLIC SCHOOLS

MARY ELLEN NORMEN ADMINISTRATOR FOR BUSINESS AND FINANCE

October 6, 2022

 To: Lincoln School Committee Rebecca McFall, Superintendent of Schools
 From: Mary Ellen Normen, Administrator for Business and Finance
 Subject: FY23 First Quarter Report

The Fiscal Year 2023 has opened with the new Lincoln School ready to accept our K-4 students. The current status of our budget is optimistic although pressures from electricity costs and special education are being closely monitored on both campuses

|                                | Original     | Transfers  | Revised      | Projected     | Available   | % Projected |  |
|--------------------------------|--------------|------------|--------------|---------------|-------------|-------------|--|
|                                | Budget       | to Date    | Budget       | YTD EXP & ENC | Balance     | Expended    |  |
| Lincoln                        |              |            |              |               |             |             |  |
| School Committee               | \$ 17,426    | \$-        | \$ 17,426    | \$ 2,545      | \$ 14,881   | 14.6%       |  |
| Personnel                      | \$10,181,537 | \$-        | \$10,181,537 | \$ 9,712,166  | \$ 469,371  | 95.4%       |  |
| Supplies, Equipment & Services | \$ 2,471,258 | \$-        | \$ 2,471,258 | \$ 2,151,494  | \$ 319,764  | 87.1%       |  |
| Total                          | \$12,670,221 | \$ -       | \$12,670,221 | \$ 11,866,205 | \$ 804,016  | 93.7%       |  |
| Hanscom                        |              |            |              |               |             |             |  |
| School Committee               | \$ 17,426    | \$-        | \$ 17,426    | \$ 2,545      | \$ 14,881   | 14.6%       |  |
| Personnel                      | \$13,231,386 | \$ (2,600) | \$13,228,786 | \$ 12,276,764 | \$ 952,022  | 92.8%       |  |
| Supplies, Equipment & Services | \$ 3,889,756 | \$ 2,600   | \$ 3,892,356 | \$ 3,091,529  | \$ 800,827  | 79.4%       |  |
| Total                          | \$17,138,568 | \$ (0)     | \$17,138,568 | \$ 15,370,838 | \$1,767,730 | 89.7%       |  |

### Personnel (Both Campuses)

The available funds in Personnel are being generated by salary savings/turnover and vacancies. There are still a few vacancies remaining to be filled. (<u>https://lincnet.tedk12.com/hire/index.aspx</u>)

### Supplies, Equipment, & Services (Both Campuses)

On both campuses, all utilities budgets and projected Special Education Tuition accounts including Circuit Breaker are fully encumbered for known commitments. The sum remaining available in "Supplies, Equipment, & Services" are primarily uncommitted funds in the School and Curriculum Supplies and Materials accounts under the oversight of Principals and curriculum leaders. The rate of expenditure is at an appropriate level at this time of the school year. However, there are emerging expenditure pressures on the budget.

The Lincoln and Hanscom Campuses are faced with two significant costs in which funding reallocations within the budget may be needed. These are

1. <u>Special Education Settlements for Services</u> (TBD)

The Lincoln Special Education Program budget is experiencing a growth in the number of students

needing additional services. After the budget was adopted the School Committee authorized the formation of the Foundations Classroom to keep students in district. We reallocated some personnel positions and funds to make this cost avoidance measure happen. However, as we begin the year with the tuition budget still intact with our budget plan, there are settlements and final placements still being finalized at the writing of this report. The chart below will be adjusted after each quarter as we monitor progress on student placements.

|  |   | Lincoln      | l  | Hanscom*     | Total |              |  |  |
|--|---|--------------|----|--------------|-------|--------------|--|--|
| Private Day  |   |              | 3  | \$ 220,479   | 3     | \$ 220,479   |  |  |
| Collaborative                                      | 5 | \$ 533,618   | 27 | \$ 1,957,541 | 32    | \$ 2,491,159 |  |  |
| Total  | 5 | \$ 533,618   | 30 | \$ 2,178,021 | 35    | \$ 2,711,639 |  |  |
| Circuit Breaker Offset                             |   | \$ (226,797) |    | \$ (529,194) |       | \$ (755,991) |  |  |
| Total Out of District Tuition less Circuit Breaker |   | \$ 306,821   |    | \$ 1,648,827 |       | \$ 1,955,648 |  |  |

FY 23 Summary of Special Education Tuition

## 2. <u>Rising Electricity and Energy Costs</u>

(TBD)

On the Lincoln Campus, an analysis will be taking place in October with Buckner Creel, Lincoln School Project Manager, Brandon Kelly, Facilities Director, and Mary Ellen Normen Administrator for Business and Finance to assess and begin projecting the new school building's electricity utilization without the solar panels. Right now, the back of the envelope estimate is a \$100,000 exposure to this account. This number will be fine tuned as we receive monthly utility bills.

On Hanscom we anticipate stability in our electricity utilization; however, we do not control our energy pricing. We receive apportioned invoices from the Air Force for the portion of School Building use. Given the recent power outage whereby a fault in the Bus Section Circuit Breaker controlling electricity to the entire AFB caused a complete shutdown of the substation on September 22. We are unsure how the invoicing will take place as we are being provided with a large generator until September 27 and converted over to a cogeneration power station until October 12 when permanent power will be restored. We have started an insurance claim as we have had some food loss and anticipate some mechanical equipment damage due to inconsistent power supply over This period of period of time. Becky McFall, Brandon Kelly, Mary Ellen Normen, Rob Ford, and Samantha D'Angelo are monitoring the situation and managing loss risks for learning time, food services, and equipment.

#### Lincoln Campus FY 2023 OPERATING BUDGET -- STATUS REPORT 1st Quarter

as of September 27, 2022

|   |     |                     | 1   |                      |    |                     | Y  | D Expended | >75%                            | Т                     | otal Exp+Enc | >90%                             |                 |
|---|-----|---------------------|-----|----------------------|----|---------------------|----|------------|---------------------------------|-----------------------|--------------|----------------------------------|-----------------|
|   |     | Original FY22       |     | MONITORING<br>COLUMN |    | Revised FY22        |    | Exper      | nded                            | Expended & Encumbered |              |                                  | % of            |
| Expense Category  |     | Operating<br>Budget | Tra | ansfers to<br>Date   |    | Operating<br>Budget |    | Amount     | Percent of<br>Revised<br>Budget |                       | Amount       | Percent of<br>Original<br>Budget | total<br>budget |
| School Committee  | \$  | 17,426              | \$  | -                    | \$ | 17,426              | \$ | 45         | 0.26%                           | \$                    | 2,545        | 14.60%                           | 0.14%           |
| Personnel   |     |                     |     |                      |    |                     |    |            |                                 |                       |              |                                  |                 |
| Administrator Salaries                                  | \$  | 934,372             | \$  | -                    | \$ | 934,372             | \$ | 177,710    | 19.02%                          | \$                    | 922,430      | 98.72%                           | 7.37%           |
| Professional Salaries (Teachers, Nurses, etc.)          |     |                     |     |                      |    |                     |    |            |                                 |                       |              |                                  |                 |
| Regular salaries  | \$  | 6,946,423           | \$  | -                    | \$ | 6,946,423           | \$ | 802,581    | 11.55%                          | \$                    | 6,642,061    | 95.62%                           | 54.82%          |
| Stipends (leadership & mentoring)                       | \$  | 212,702             | \$  | -                    | \$ | 212,702             | \$ | 24,075     | 11.32%                          | \$                    | 257,636      | 121.13%                          | 1.68%           |
| <ul> <li>Substitutes (daily &amp; long-term)</li> </ul> | \$  | 180,000             | \$  | -                    | \$ | 180,000             | \$ | 944        | 0.52%                           | \$                    | 180,000      | 100.00%                          | 1.42%           |
| Misc. Salaries (see note 1)                             | \$  | 258,271             | \$  | -                    | \$ | 258,271             | \$ | 33,831     | 13.10%                          |                       | ,            | 41.97%                           | 2.04%           |
| Paraprofessionals Wages                                 |     | ,                   |     |                      | Ĺ  |                     | Ė  | ,          |                                 | Ė                     |              | -                                |                 |
| Special Education Tutors                                | \$  | 170,059             | \$  | -                    | \$ | 170,059             | \$ | 16,711     | 9.83%                           | \$                    | 238,735      | 140.38%                          | 1.34%           |
| Instructional Assistants                                | \$  | 261,670             | \$  | -                    | \$ | 261,670             | \$ | 5,394      | 2.06%                           | \$                    |              | 81.05%                           | 2.07%           |
| Other paraprofessionals                                 | \$  | 93,734              | \$  | -                    | \$ | 93,734              | \$ | 3,350      | 3.57%                           | \$                    | 93,335       | 99.57%                           | 0.74%           |
| Support Staff   |     | ,                   |     |                      |    | ,                   | Ė  | ,          |                                 |                       | ,            |                                  |                 |
| Secretaries   | \$  | 458,371             | \$  | -                    | \$ | 458,371             | \$ | 74,002     | 16.14%                          | \$                    | 426,953      | 93.15%                           | 3.62%           |
| Facilities, Maintenance & Custodial Staff               | \$  | 639,735             | \$  | -                    | \$ | 639,735             | \$ | 99,740     | 15.59%                          | \$                    | 604,342      | 94.47%                           | 5.05%           |
| Overtime  | \$  | 26,200              | \$  | -                    | \$ | 26,200              | \$ | 1,186      | 4.53%                           | -                     |              | 100.00%                          | 0.21%           |
| Professional & Staff Development                        | \$  | 53,571              | \$  | -                    | \$ | 53,571              | \$ | 13,664     | 25.51%                          | \$                    | 53,571       | 100.00%                          | 0.42%           |
| Supplies, Equipment & Services                          |     |                     |     |                      |    |                     |    |            |                                 |                       |              |                                  |                 |
| In-District Transportation                              | \$  | 503,060             | \$  | -                    | \$ | 503,060             | \$ | -          | 0.00%                           | \$                    | 503,060      | 100.00%                          | 3.97%           |
| Out of District Special Education Transportation        | \$  | 123,638             | \$  | -                    | \$ | 123,638             | \$ | 58,902     | 47.64%                          | \$                    | 123,638      | 100.00%                          | 0.98%           |
| Special Education Tuition (OOD & collaboratives)        | \$  | 272,250             | \$  | -                    | \$ | 272,250             | \$ | 8,883      | 3.26%                           | \$                    | 327,245      | 120.20%                          | 2.15%           |
| General Supplies and Materials                          |     |                     |     |                      |    |                     |    |            |                                 |                       |              |                                  |                 |
| Textbooks   | \$  | 87,402              | \$  | -                    | \$ | 87,402              | \$ | 9,012      | 10.31%                          | \$                    | 9,012        | 10.31%                           | 0.69%           |
| Other Published Materials                               | \$  | 93,899              | \$  | -                    | \$ | 93,899              | \$ | 27,785     | 29.59%                          |                       |              | 47.73%                           | 0.74%           |
| Durable Goods and Equipment                             | Ś   | 62,225              |     | -                    | Ś  | 62,225              | \$ |            | 0.76%                           |                       | ,            | 4.74%                            | 0.49%           |
| Consumable Supplies                                     | \$  | 92,886              | \$  | -                    | \$ | 92,886              | \$ | 9,347      | 10.06%                          |                       | ,            | 36.71%                           | 0.73%           |
| Contracted Services                                     | \$  | 330,093             | \$  | -                    | \$ | 330,093             | \$ | 46,191     | 13.99%                          | \$                    | 144,442      | 43.76%                           | 2.61%           |
| Facilities & Maintenance                                | , í | /                   |     |                      |    | ,                   | Ľ  | -, -       |                                 |                       | ,            |                                  |                 |
| Utilities heat  | \$  | 27,300              | \$  | -                    | \$ | 27,300              | \$ | 460        | 1.69%                           | \$                    | 27,300       | 100.00%                          | 0.22%           |
| Utilities electricity                                   | \$  | 451,500             |     | -                    | \$ | 451,500             | \$ | 30,249     | 6.70%                           | \$                    | -            | 121.82%                          | 3.56%           |
| Utilities water, sewer, telephones                      | \$  | 43,746              |     | -                    | \$ | 43,746              | \$ | 3,292      | 7.53%                           |                       |              | 100.00%                          | 0.35%           |
| Maintenance Services & Supplies                         | \$  | 95,130              |     | -                    | \$ | 95,130              | \$ | 3,190      | 3.35%                           |                       |              | 100.00%                          | 0.75%           |
| Custodial Services & Supplies                           | \$  | 38,700              |     | -                    | \$ | 38,700              | \$ | 3,830      | 9.90%                           |                       | ,            | 100.00%                          | 0.31%           |
| Building and Capital Projects                           | \$  | 40,000              |     | -                    | \$ | 40,000              | \$ | -          | 0.00%                           |                       | ,            | 30.00%                           | 0.32%           |
| IT Replacement Cycle                                    | \$  | 123,179             | \$  | -                    | \$ | 123,179             | \$ | 1,005      | 0.82%                           | <u> </u>              | ,            | 100.00%                          | 0.97%           |
| Other expenses (see note 2)                             | \$  | 32,679              |     | -                    | \$ | 32,679              | \$ | 925        | 2.83%                           | -                     |              | 56.96%                           | 0.26%           |
|   | 4   | 40.070.05           |     |                      |    | 40.070.00           |    |            |                                 | 4                     |              | 00.0                             | 100             |
| Total   | Ş   | 12,670,221          | \$  | -                    | Ş  | 12,670,221          | Ş  | 1,456,774  | 11.50%                          |                       | 11,866,205   | 93.65%                           | 100.0%          |
|   |     |                     |     |                      |    |                     |    |            |                                 |                       | 004 010      |                                  |                 |

\$ 804,016

#### Hanscom Campus FY 2023 OPERATING BUDGET -- STATUS REPORT 1st Quarter

as of September 27, 2022

|   | 1                   | -  |          |                                     |            | YT  | D Expended | >75%                            | 1        | Total Exp+Enc | >90%                             |            |
|---|---------------------|--|----------|-------------------------------------|------------|-----|------------|---------------------------------|----------|---------------|----------------------------------|------------|
|   | Original FY21       | MONITORING<br>COLUMN<br>Transfers to<br>Date |          | Revised FY21<br>Operating<br>Budget |            |     | Expended   |                                 |          | Expended & E  | ncumbered                        | % of total |
| Expense Category  | Operating<br>Budget |  |          |                                     |            |     | Amount     | Percent of<br>Revised<br>Budget |          | Amount        | Percent of<br>Original<br>Budget | budget     |
| School Committee  | \$ 17,426           | \$   | -        | \$                                  | 17,426     | \$  | 45         | 0.26%                           | \$       | 2,545         | 14.60%                           | 0.10%      |
| Personnel   |                     |  |          |                                     |            |     |            |                                 |          |               |                                  |            |
| Administrator Salaries                                  | \$ 1,023,192        | \$   | -        | \$                                  | 1,023,192  | \$  | 205,323    | 20.07%                          | \$       | 1,022,305     | 99.91%                           | 5.97%      |
| Professional Salaries (Teachers, Nurses, etc.)          |                     |  |          |                                     |            |     |            |                                 |          |               |                                  |            |
| <ul> <li>Regular salaries</li> </ul>                    | \$ 7,351,266        | \$   | -        | \$                                  | 7,351,266  | \$  | 814,525    | 11.08%                          | \$       | 6,973,339     | 94.86%                           | 42.89%     |
| Stipends (leadership & mentoring)                       | \$ 280,087          | \$   | -        | \$                                  | 280,087    | \$  | 20,625     | 7.36%                           | \$       | 227,038       | 81.06%                           | 1.63%      |
| <ul> <li>Substitutes (daily &amp; long-term)</li> </ul> | \$ 185,000          | \$   | -        | \$                                  | 185,000    | \$  | 1,424      | 0.77%                           | \$       | 185,000       | 100.00%                          | 1.08%      |
| Misc. Salaries (see note 1)                             | \$ 361,744          | \$   | (67,399) | \$                                  | 294,345    | \$  | 14,215     | 4.83%                           | \$       | 34,696        | 9.59%                            | 1.72%      |
| Paraprofessionals Wages                                 |                     |  | ,        |                                     | ·          |     | -          |                                 |          |               |                                  |            |
| Special Education Tutors                                | \$ 562,924          | \$   | 3,607    | \$                                  | 566,531    | \$  | 23,257     | 4.11%                           | \$       | 566,531       | 100.64%                          | 3.31%      |
| Instructional Assistants                                | \$ 342,300          | \$   | -        | \$                                  | 342,300    |     | 5,313      | 1.55%                           | \$       | 192,889       | 56.35%                           | 2.00%      |
| Other paraprofessionals                                 | \$ 93,137           | \$   | 61,192   | \$                                  | 154,329    | \$  | 10,621     | 6.88%                           | \$       | 154,329       | 165.70%                          | 0.90%      |
| Support Staff   |                     |  |          |                                     |            |     |            |                                 |          | · · · ·       |                                  |            |
| Secretaries   | \$ 462,276          | \$   | -        | \$                                  | 462,276    | \$  | 74,692     | 16.16%                          | \$       | 431,271       | 93.29%                           | 2.70%      |
| Facilities, Maintenance & Custodial Staff               | \$ 718,865          | Ś  | -        | \$                                  | 718,865    | Ś   | 123,785    | 17.22%                          | \$       | 638,770       | 88.86%                           | 4.19%      |
| Overtime  | \$ 17,800           |  | -        | \$                                  | 17,800     |     | -          | 0.00%                           |          | 17,800        | 100.00%                          | 0.10%      |
| Professional & Staff Development                        | \$ 69,090           | \$   | -        | Ś                                   | 69,090     | Ś   | 10,968     | 15.88%                          | \$       | 69,090        | 100.00%                          | 0.40%      |
| Employee Benefits & Town Svcs                           | \$ 1,763,705        |  | -        | \$                                  | 1,763,705  | \$  | 191,983    | 10.89%                          |          | 1,763,705     | 100.00%                          | 10.29%     |
| Supplies, Equipment & Services                          |                     |  |          |                                     |            |     | ,          |                                 |          | , ,           |                                  |            |
| In-District Transportation                              | \$ 50               | \$   | -        | \$                                  | 50         | \$  | -          | 0.00%                           | \$       | 50            | 100.00%                          | 0.00%      |
| Out of District Special Education Transportation        | \$ 481,828          | \$   | -        | Ś                                   | 481,828    | \$  | 178,859    | 37.12%                          | \$       | 481,828       | 100.00%                          | 2.81%      |
| Special Education Tuition (OOD & collaboratives)        | \$ 1,702,346        |  | -        | \$                                  | 1,702,346  |     | 72,731     | 4.27%                           |          | 1,702,346     | 100.00%                          | 9.93%      |
| General Supplies and Materials                          | 1 , - ,             |  |          | Ľ                                   | , - ,      |     | , -        |                                 |          | , - ,         |                                  |            |
| Textbooks   | \$ 44,759           | Ś  | -        | Ś                                   | 44,759     | Ś   | 8,826      | 19.72%                          | Ś        | 10,343        | 23.11%                           | 0.26%      |
| Other Published Materials                               | \$ 130,661          |  | -        | Ś                                   | 130,661    |     | 23,379     | 17.89%                          |          | 43,066        | 32.96%                           |            |
| Durable Goods and Equipment                             | \$ 279,080          | -  | -        | \$                                  | 279,080    |     | 11,412     | 4.09%                           |          | 15,733        | 5.64%                            | 1.63%      |
| Consumable Supplies                                     | \$ 109,467          | -  | -        | Ś                                   | 109,467    |     | 18,492     | 16.89%                          |          | 46,091        | 42.11%                           | 0.64%      |
| Contracted Services                                     | \$ 491,614          | '  | 2,600    | \$                                  | 494,214    |     | 65,473     | 13.25%                          |          | 124,506       | 25.33%                           | 2.88%      |
| Facilities & Maintenance                                | - /-                | Ċ  | ,        | Ľ                                   | - /        |     | ,          |                                 |          | ,             |                                  |            |
| Utilities heat  | \$ 65,100           | Ś  | -        | \$                                  | 65,100     | Ś   | 9,438      | 14.50%                          | \$       | 65,100        | 100.00%                          | 0.38%      |
| Utilities electricity                                   | \$ 210,000          | -  | -        | \$                                  | 210,000    |     | 25,280     | 12.04%                          |          | 250,000       | 119.05%                          | 1.23%      |
| Utilities water, sewer, telephones                      | \$ 32,308           |  | -        | Ś                                   | 32,308     |     | 4,556      | 14.10%                          |          | 32,308        | 100.00%                          | 0.19%      |
| Maintenance Services & Supplies                         | \$ 150,050          | <u> </u>                                     | -        | \$                                  | 150,050    |     | 3,813      | 2.54%                           |          | 150,050       | 100.00%                          | 0.88%      |
| Custodial Services & Supplies                           | \$ 38,700           | · ·  | -        | Ś                                   | 38,700     |     | 4,635      | 11.98%                          |          | 38,700        | 100.00%                          | 0.23%      |
| Building and Capital Projects                           | \$ 10,000           |  | -        | Ś                                   | 10,000     |     | -          | 0.00%                           |          | -             | 0.00%                            | 0.06%      |
| IT Replacement Cycle                                    | \$ 116,330          | -  | -        | Ś                                   | 116,330    |     | 1,005      | 0.86%                           |          | 116,330       | 100.00%                          | 0.68%      |
| Other expenses (see note 2)                             | \$ 27,463           |  | -        | \$                                  | 27,463     | · · | 890        | 3.24%                           |          | 15,078        | 54.90%                           | 0.16%      |
|   | 2,,,,03             | Ť  |          |                                     | _7,405     | Ť   | 0.00       | 5.2-170                         | 7        | 10,070        | 54.5570                          | 0.10/0     |
| TOTALS  | \$ 17,138,568       | \$   | (0)      | \$                                  | 17,138,568 | \$  | 1,925,563  | 11.24%                          | \$<br>\$ | 15,370,838    | 89.7%                            | 100.0%     |